

# Carillion's progress towards sustainability

1994

TARMAC

1999

2003

2004

2005

Twyford Down "wake up call"

Independent Advisory Panel: 6 advisors

World Wildlife Fund - Timber Group

Key performance indicators

Last Environmental prosecution



1995 Report



1997 Report

Environment Policy created

Our first environment report

Environmental management system

The Natural Step and Princess Margaret Hospital Swindon



1996 Report



1998 Report



Carillion formed in July 1999

Joined BITC's Winning with Integrity Project

2 independent advisors on environment committee, Chris Bains and David Cadman

The Wildlife Trusts partnership starts

First in our sector to be in FTSE 4 Good



95% ISO14001 certified

Entered BITC CR Index: top of our sector

Jonathan Porritt and David Cowans join Sustainability Committee



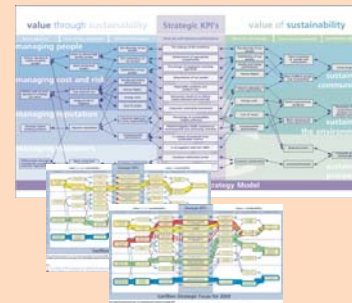
BITC Big Tick for environment  
Winner BITC Impact on Society Award  
BITC Company of the year 2003



1999 Report



Established Sustainability Strategy Model



and understanding CSR



6 Business case issues identified

- 1 Attracting staff
- 2 Productivity and cost
- 3 Improving reputation
- 4 Happier customers
- 5 Motivated people
- 6 Reduce litigation risk

Quality in Construction Environment Award

ACCA Reporting Award

Identified our impacts  
Sustainability Policy created



2000 Review



2001 Review



2002 Review



2003 Review



Established Sustainability Framework and 2004 to 2010 Business Plan, focus on:

- Attracting staff
- Reducing cost
- Work winning

Developing Tools

Stakeholder dialogue

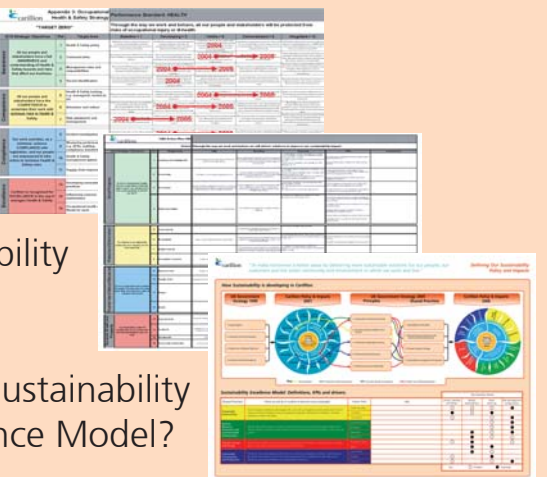
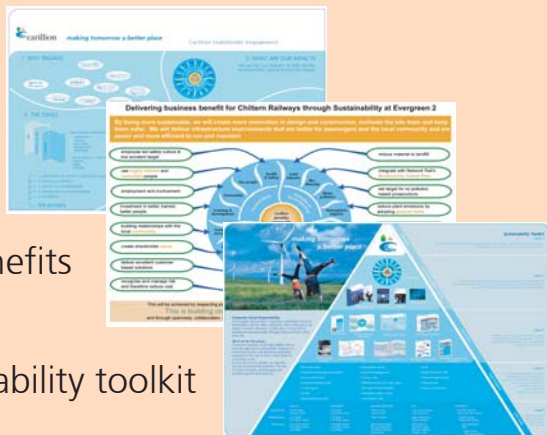
Explaining benefits

Sustainability toolkit

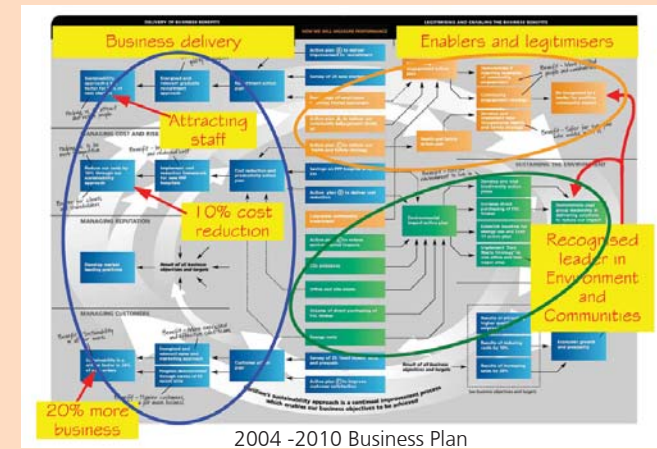
to Safety excellence

CBS Sustainability Action Plan

and a Sustainability Excellence Model?



Continuing to develop Strategy Model



Tsunami response - becoming a patron of Registered Engineers for Disaster Relief

- St John Day seconded to Oxfam in Sri Lanka

Developing more tools  
Biodiversity  
Community



Reviewing our impacts

